

## Swale Community Safety Partnership Community Safety Plan 2008-2011 2010-11 Refresh

### Introduction

Swale Community Safety Partnership (CSP) is a statutory body created as a result of the Crime and Disorder Act 1998 which brings together six statutory partners to tackle crime, disorder, anti-social behaviour (ASB), substance misuse and from April 2010, reducing re-offending will become a statutory responsibility with Probation becoming a statutory partner. This report details how the CSP will work to make Swale a safe and enjoyable place to live, work and visit.

### Background

The Swale Community Safety Plan 2008-11 is a rolling three year document, which highlights how the CSP plans to tackle community safety issues that matter to the local community. This plan is revised on an annual basis, through reviewing information provided from a wide range of organisations in a strategic assessment, to ensure that current issues can be taken into account into the activities undertaken by the CSP.

The community safety priorities identified for 2008-11, as of April 2008 were: Domestic Abuse; Safer Socialising; Re-Offending; ASB; Young People; Substance Misuse; and Active and Engaged Communities. The Swale Community Safety Plan 2008-11 was revised in January 2009 and an additional priority was added to the existing list of priorities for the CSP, which was acquisitive crime, which included burglary and theft as a result of economic climate and predictions. An action plan for each year of the plan was then created to detail how the CSP would work to address these priority issues.

### Progress in 2009-10

As the Community Safety Plan 2008-11 enters its final year, a detailed strategic assessment was undertaken in November 2009 to ensure that those areas of concern and emerging trends were highlighted to the CSP. This document highlighted that overall crime and anti-social behaviour have seen decreases in the past year and looked at some of the successes of the CSP. Particular issues have also been identified as needing attention from the array of partners involved in the CSP, in addition to priorities already identified and were recommended as those priorities for 2010-11. Some key decreases and increases have been highlighted in the table below.

### Summary of Findings from Swale Strategic Assessment 2009 (October 2008 – September 2009)

| Category                     | Result | Figure                  |
|------------------------------|--------|-------------------------|
| Burglary Other Than Dwelling | ↓      | -8.8% or -72 crimes     |
| Violence – General           | ↓      | -6.3% or -147 crimes    |
| Graffiti                     | ↓      | -50.3% or -87 incidents |

|                                                 |   |                                              |                                                                                                                                          |
|-------------------------------------------------|---|----------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|
| Theft From Motor Vehicle                        | ↓ | -4.5% or -34 crimes                          |                                                                                                                                          |
| Class A Drugs                                   | ↓ | -33.3% reduction or -25 crimes               |                                                                                                                                          |
| Night Time Economy Violence                     | ↓ | -3.9% or 24 incidents                        |                                                                                                                                          |
| High Perception of ASB as problem in local area | ↓ | -3.5%                                        |                                                                                                                                          |
| Criminal Damage                                 | ↓ | -26.0% or -822 incidents                     |                                                                                                                                          |
| Night Time Economy Criminal Damage              | ↓ | -22.9% or -177 incidents                     |                                                                                                                                          |
| Theft                                           | ↓ | -22.4% or -369 crimes                        |                                                                                                                                          |
| Young People as Offenders                       | ↓ | -2.7% or -11 crimes                          |                                                                                                                                          |
| Abandoned Vehicles                              | ↓ | -18.3% or -143 incidents                     |                                                                                                                                          |
| Theft of Motor Vehicle                          | ↓ | -16.7% or -368 crimes                        |                                                                                                                                          |
| Vehicle Nuisance                                | ↓ | -13.6% or -201 incidents                     |                                                                                                                                          |
| All Crime                                       | ↓ | -13.0% or -1481 crimes                       |                                                                                                                                          |
| Young People as Victims                         | ↓ | -11.7% or -46 crimes                         |                                                                                                                                          |
| Domestic Abuse Incidents                        | ↓ | -2.6% or 27 incidents                        | Domestic Abuse in an under reported crime, and as a Partnership we wish to encourage reporting and see an increase in incidents reported |
| Shoplifting                                     | ↑ | +6.3% or +47 crimes                          | This increase had been predicted as a result of the economic down turn                                                                   |
| Burglary Dwelling                               | ↑ | +5.9% or 27 crimes                           | Two separate crime series have occurred, with arrests having been made, which have contributed to this increase                          |
| Noise                                           | ↑ | +18.1% or +97 incidents                      | Mainly an increase in noisy neighbours, which the CSP are working to tackle                                                              |
| Fires – deliberate and accidental               | ↑ | +12.6% (from 5.5 per 1000 population to 6.8) | Increase in deliberate rubbish fires and an arson series on the Isle of Sheppey. Both issues are being tackled by the CSP                |
| Rowdy/Nuisance – Neighbours                     | ↑ | +12.4% or 66 incidents                       | Other forms of rowdy/nuisance behaviour have seen decreases. This increase is similar to noise, and is being tackled by the              |

A large number of projects and activities have taken place throughout the year, a sample of which have included:

- The creation of the multi-agency Community Safety Unit, based at Swale House in Sittingbourne, including staff members from Kent Police, Swale Borough Council, Swale Safe and Amicus Horizon.
- Not In My Neighbourhood Week took place in November 2009 and saw staff from a wide range of agencies take part in numerous awareness raising events across the borough regarding anti-social behaviour. Local communities were encouraged to take part in litter clearing activities and tonnes of rubbish was cleared from the alleyways in Sheerness and displayed in the Town Centre. Local children from one of the Isle of Sheppey Academy sites joined regional Minister for the South East Jonathan Shaw in litter clearing activities also.
- A Domestic Abuse One Stop Shop was launched toward the end of 2009 which allows for victims of domestic abuse to attend and seek help from a range of services including legal and housing.

### **Priorities for action in 2010-11**

Senior members of the CSP reviewed and discussed this strategic assessment along with other key drivers at a strategic away day in January 2010 and concluded that the recommended priorities should all be taken on by the CSP. In the current economic climate all partners highlighted the need to ensure we maintain good levels of services and that efficiencies are made in all areas to ensure our priorities are achieved.

One of the most important drivers for the community safety priorities are the local community, whose views were incorporated into the strategic assessment as a result of year long consultation processes such as Partners and Communities Together meetings. As a partnership the importance of gaining feedback from the community as to what issues we should be tackling is vital, along with raising awareness of the work that we do undertake, and involving them in leading on community based activities and decision making, therefore creating a stronger community. A Stronger Communities sub-group of the Local Strategic Partnership, within which the Community Safety Partnership sits, is to be created specifically to increase community engagement and empowerment with the role of public service agencies.

The revised Swale Community Safety Plan Priorities for 2010-11 are:

- Domestic Abuse:
  - Work to reduce repeat victimisation of domestic abuse victims and to ensure effective services are in place to meet the needs, and additional demand, of victims.
- ASB:
  - To work to reduce incidents of rowdy nuisance behaviour; fly-tipping; and noise; and to reduce the perception of the local community that believe ASB is a large problem in their local area, with emphasis on noisy neighbours.
- Young People:
  - To continue multi-agency work to address the offending behaviour of young people
- Acquisitive Crime:
  - To continue multi-agency work to reduce crime across Swale, with particular emphasis on burglary dwelling.
- Deliberate Fires:

- To work to reduce incidents of deliberate fires, in particular on the Isle of Sheppey during the summer months.
- Public Confidence:
  - To increase confidence in public agencies to both understand and deal with crime and ASB issues that matter to the local community, through awareness raising of the purpose of the CSP and its successes, along with building capacity to undertake activities to deal with the issues raised by the local community.
- Alcohol Misuse:
  - To continue multi-agency work to reduce the impact of alcohol misuse on individuals and the local community, including drunken behaviour and underage drinking.
- Reducing Re-Offending:
  - Work to embed the responsibility of reducing re-offending across all agencies for all age groups, including awareness raising of existing services and activities. Work will be targeted around known reasons for people to offend, included education, training and employment as well as addressing housing needs.

**How we are going to tackle these issues:**

The CSP has created an action plan detailing how each priority will be addressed, which is shown in the action plan in appendix 1. These activities range from amending current processes to ensuring that services are delivered as effectively as possible, creating value for money and also commissioning new services and projects in areas of need. The CSP is committed to achieving these priorities and as such has set targets against what we are planning to achieve, shown in appendix 2.

## **Appendix 1: Swale Community Safety Plan Action Plan 2010-11**

### **Priority 1: Domestic Abuse**

Work to reduce repeat victimisation of domestic abuse victims and to ensure effective services are in place to meet the needs, and additional demand, of victims.

**Champion:** Steven Fitzgerald – District Manager Children Social Services – Kent County Council

**Support Officer:** Rebecca Perry – Swale Domestic Abuse Coordinator

| <b>No.</b> | <b>Action</b>                                                                                    | <b>Key Milestones</b>                                             | <b>Timescales</b>                         | <b>Anticipated Outcomes</b>                                                                                                                                                                                                 | <b>Lead Agency</b>            | <b>Risks</b>                                                                  |
|------------|--------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|-------------------------------------------------------------------------------|
| 1.1        | To support the development and implementation of a Swale Domestic Abuse Strategy and Action Plan | Draft strategy and action plan signed off by DV Forum             | April 2010                                | Increased access to information for agencies, victims, families and friends; improvement of agency links with the DV Forum; improved referral routes; improved access to services for adults, children and teenage victims. | Swale Domestic Violence Forum | Lack of consistent/long term funding to support new services/projects/workers |
|            |                                                                                                  | Milestones identified within strategy.                            | April 2010 – March 2011                   |                                                                                                                                                                                                                             |                               |                                                                               |
| 1.2        | Continuation of the Special Domestic Violence Court                                              | Quarterly performance reports                                     | June 2010<br>October 2010<br>January 2011 | Increased number of domestic abuse cases seen at Court                                                                                                                                                                      | HM Courts Service             | Transportation from Swale to Maidstone Court.                                 |
|            |                                                                                                  | Evaluation of scheme to date                                      | January 2011                              |                                                                                                                                                                                                                             |                               |                                                                               |
| 1.3        | Continuation of the Multi-Agency Risk Assessment Conference (MARAC) in Swale                     | Awareness raising of MARAC through training input to key agencies | End June 2010                             | Increased referrals to MARAC from wider range of agencies; Support to high risk                                                                                                                                             | Swale Domestic Violence Forum | A larger volume of referrals received than can be managed through process     |

|  |  |                                                                     |            |                           |  |  |
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|  |  | Recruitment of a Swale Independent Domestic Violence Advisor (IDVA) | April 2010 | victims of domestic abuse |  |  |
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## **Priority 2: Anti-Social Behaviour**

To work to reduce incidents of rowdy nuisance behaviour; fly-tipping; and noise; and to reduce the perception of the local community that believe ASB is a large problem in their local area, with emphasis on noisy neighbours.

**Champion:** Charlotte Hudson – Community Safety Manager – Swale Borough Council

Kevin Swinney – Community Safety Unit Inspector – Kent Police

**Support Officer:** Tina Grafton – Community Safety Officer – Swale CSP

| No. | Action                                                                                                                                   | Key Milestones                                                          | Timescales         | Anticipated Outcomes                                                                                               | Lead Agency | Risks                                                                    |
|-----|------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|--------------------|--------------------------------------------------------------------------------------------------------------------|-------------|--------------------------------------------------------------------------|
| 2.1 | Continuation and further development of the ASB car.                                                                                     | Evaluation of pilot scheme                                              | April 2010         | Increased awareness of joint working between agencies; targeted resource for CSU to quickly tackle emerging issues | Swale CSU   | Lack of staff to run scheme through cuts in resources                    |
|     |                                                                                                                                          | Implementations of recommendations for expansion/continuation of scheme | May – October 2010 |                                                                                                                    |             |                                                                          |
|     |                                                                                                                                          | Evaluation of scheme                                                    | November 2010      |                                                                                                                    |             |                                                                          |
| 2.2 | Identification of ASB hotspots and multi-agency tasking through the bi-weekly and monthly PTCG process, including Task and Finish Groups | Monthly PTCG meetings                                                   | Monthly            | Quicker targeted response to priorities for CSP                                                                    | Swale CSU   | Lack of resources to support volume of actions or task and finish groups |
|     |                                                                                                                                          | Bi-weekly PTCG meetings                                                 | Twice a week       |                                                                                                                    |             |                                                                          |
|     |                                                                                                                                          | Task and Finish Groups established                                      | As required        |                                                                                                                    |             |                                                                          |
| 2.3 | Implementation of actions identified within the Swale ASB Delivery Improvement Plan                                                      | Enhanced use of ASB tools and powers through training packages          | By March 2011      | Improvement in Swale's response to ASB; increased                                                                  | Swale CSU   | Identified for each action within Delivery Improvement plan              |

|     |                                                                                                                                                                                                                                  |                                                |                         |                                                                                                                                                                                |           |                                                    |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|-------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|----------------------------------------------------|
|     |                                                                                                                                                                                                                                  | Local Information Sharing Protocol             | May 2010                | communication to the local community regarding work to tackle ASB; improved service to victims and witnesses of ASB                                                            |           |                                                    |
|     |                                                                                                                                                                                                                                  | Peer support package for victims and witnesses | April 2010 – March 2011 |                                                                                                                                                                                |           |                                                    |
| 2.4 | Work to address high perception levels of ASB in the borough, in particular in relation to noisy neighbours through activities during Noise Action Week; Not In My Neighbourhood Week; Operation Restore; and Have Your Say Days | Operation Restore                              | April 2010              | Reduced percentage of community who consider there is a high level of ASB; increased awareness of work undertaken to tackle ASB; targeted action to tackle priority ASB issues | Swale CSU | Weather conditions; staffing and funding resources |
|     |                                                                                                                                                                                                                                  | Noise Action Week                              | April 2010              |                                                                                                                                                                                |           |                                                    |
|     |                                                                                                                                                                                                                                  | Have Your Say Days                             | To be set               |                                                                                                                                                                                |           |                                                    |
|     |                                                                                                                                                                                                                                  | Not In My Neighbourhood Week                   | November 2010           |                                                                                                                                                                                |           |                                                    |
| 2.5 | To develop new procedures for implementation of the Hawkeye CCTV system from the Community Safety Unit                                                                                                                           | Communication of new procedures for scheme     | April 2010              | Ensure officers are aware of new procedures; more effective service through coordination of existing resources                                                                 | Swale CSU | Resource to deploy cameras and retrieve footage.   |
|     |                                                                                                                                                                                                                                  | Evaluation of new procedures                   | October 2010            |                                                                                                                                                                                |           |                                                    |

### **Priority 3: Young People**

To continue multi-agency work to address the offending behaviour of young people

**Champion:** Kathryn Lambourn and John Truman - Local Children Service Partnership (LCSP) Managers Swale

**Support Officer:** Stephanie Mead – Senior Community Safety Officer – Swale CSP

| No. | Action                                                                                                                                                                                                   | Key Milestones                                                                                                       | Timescales     | Anticipated Outcomes                                                                                                                                                     | Lead Agency             | Risks                                                                                  |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|----------------------------------------------------------------------------------------|
| 3.1 | Continuation of the YISP process to reduce the number of first time entrants into the youth justice system                                                                                               | Full time YISP worker employed for maternity period                                                                  | June 2010      | Reduction in number of young people entering youth justice system or re-offending; support to families of young people involved with scheme.                             | Youth Offending Service | Kent County Council recruitment freeze causes Swale YISP maternity cover to be minimal |
|     |                                                                                                                                                                                                          | Evaluation of YISP scheme                                                                                            | January 2010   |                                                                                                                                                                          |                         |                                                                                        |
|     |                                                                                                                                                                                                          | Expansion of YISP scheme to include Family Intervention Projects and higher risk young people through triage project | By June 2010   |                                                                                                                                                                          |                         |                                                                                        |
| 3.2 | Work in conjunction with the Local Children Service Partnerships in the creation of early intervention services and activities to reduce the risk of young people being victims or involved in offending | Common Assessment Framework (CAF) Training for all relevant agencies                                                 | September 2010 | Increased awareness and coordination of early intervention services for children and young people; reduction in young people involved in offending behaviour or victims. | Swale LCSPs             | Restructure and reduction in resources for LCSPs and other agencies                    |
|     |                                                                                                                                                                                                          | Feasibility Study into a virtual early intervention team and pilot scheme                                            | September 2010 |                                                                                                                                                                          |                         |                                                                                        |
| 3.3 | Increased coordination and commissioning of holiday activities for young people across Swale                                                                                                             | Review of current services delivered across Swale                                                                    | May 2010       | More effective coordination and commissioning of diversionary activities for young people, in areas of greatest need, to increase numbers in attendance.                 | Swale LCSPs and CSU     | Too short of a timescale to under take for summer 2010; cuts in existing resources.    |
|     |                                                                                                                                                                                                          | Support gained for joint commissioning and pooling of budgets                                                        | May 2010       |                                                                                                                                                                          |                         |                                                                                        |
|     |                                                                                                                                                                                                          | Services/activities                                                                                                  | June 2010      |                                                                                                                                                                          |                         |                                                                                        |

|  |  |              |  |  |  |  |
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|  |  | commissioned |  |  |  |  |
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### **Priority 4: Acquisitive Crime**

To continue multi-agency work to reduce crime across Swale, with particular emphasis on burglary dwelling.

**Champion:** Nick Gossett – DCI – Kent Police

**Support Officer:** Charlotte Knowles – Community Safety Officer – Swale CSP

| No. | Action                                                                                                                                                    | Key Milestones                                | Timescales                | Anticipated Outcomes                                                                   | Lead Agency | Risks                                                                         |
|-----|-----------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|---------------------------|----------------------------------------------------------------------------------------|-------------|-------------------------------------------------------------------------------|
| 4.1 | Identification of acquisitive crime hotspots through the monthly PTCG process, and implementation of task and finish groups to resolve issues as required | Monthly PTCG meetings                         | Monthly                   | Quicker targeted response to priorities for CSP                                        | Swale CSU   | Lack of resources to support volume of actions or task and finish groups      |
|     |                                                                                                                                                           | Bi-weekly PTCG meetings                       | Twice a week              |                                                                                        |             |                                                                               |
|     |                                                                                                                                                           | Task and Finish Groups established            | As required               |                                                                                        |             |                                                                               |
| 4.2 | Extension of Smartwater scheme to tackle burglary (both domestic and other than dwelling) across Swale                                                    | Evaluation of previous pilot areas            | End May 2010              | Reduction in domestic burglary; increased feelings of safety by local community        | Swale CSU   | Lack of resources                                                             |
|     |                                                                                                                                                           | Further rollout of scheme in identified areas | June – October 2010       |                                                                                        |             |                                                                               |
| 4.3 | To install CCTV cameras on the Eurolink industrial estate and develop a 'safer business park' type scheme                                                 | Installation of cameras                       | End April 2010            | Reduction in crime on Eurolink estate.                                                 | Swale CSU   | Participation of businesses situated in business parks                        |
|     |                                                                                                                                                           | Scheme established                            | September 2010            |                                                                                        |             |                                                                               |
|     |                                                                                                                                                           | Activities to increase membership             | October 2010 – March 2011 |                                                                                        |             |                                                                               |
| 4.4 | To commission problem profiles through Kent Police to identify seasonal trends in acquisitive crime and forward                                           | Problem profile created                       | End April 2010            | Longer timescale for effective preparation for tackling seasonal trends on acquisitive | Swale CSU   | Lack of resources to undertake operations and activities; weather conditions. |
|     |                                                                                                                                                           | Operations and activities                     | End May 2010              |                                                                                        |             |                                                                               |

|  |                                        |                                           |                       |                                                             |  |  |
|--|----------------------------------------|-------------------------------------------|-----------------------|-------------------------------------------------------------|--|--|
|  | plan activities to combat these peaks. | planned for peak periods in hotspot areas |                       | crime; reduction in acquisitive crime in targeted locations |  |  |
|  |                                        | Operations and activities undertaken      | May 2010 – March 2011 |                                                             |  |  |

### **Priority 5: Deliberate Fire**

To work to reduce incidents of deliberate fires, in particular on the Isle of Sheppey during the summer months.

**Champion:** Samantha Jones – Partnership Officer - Kent Fire and Rescue Service

**Support Officer:** Charlotte Knowles – Community Safety Officer – Swale CSP

| No. | Action                                                                                                                                                                             | Key Milestones                                                      | Timescales            | Anticipated Outcomes                                                                                                                               | Lead Agency | Risks                                                                         |
|-----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------------------------------------------------------------------------|
| 5.1 | Identification of deliberate fire hotspots through the monthly PTCG process, and implementation of task and finish groups to resolve issues as required                            | Monthly PTCG meetings                                               | Monthly               | Quicker targeted response to priorities for CSP                                                                                                    | Swale CSU   | Lack of resources to support volume of actions or task and finish groups      |
|     |                                                                                                                                                                                    | Bi-weekly PTCG meetings                                             | Twice a week          |                                                                                                                                                    |             |                                                                               |
|     |                                                                                                                                                                                    | Task and Finish Groups established                                  | As required           |                                                                                                                                                    |             |                                                                               |
| 5.2 | To commission problem profiles through Kent Police/Kent Fire and Rescue Service to identify seasonal trends in deliberate fires and forward plan activities to combat these peaks. | Problem profile created                                             | End April 2010        | Longer timescale for effective preparation for tackling seasonal trends on acquisitive crime; reduction in acquisitive crime in targeted locations | Swale CSU   | Lack of resources to undertake operations and activities; weather conditions. |
|     |                                                                                                                                                                                    | Operations and activities planned for peak periods in hotspot areas | End May 2010          |                                                                                                                                                    |             |                                                                               |
|     |                                                                                                                                                                                    | Operations and activities undertaken                                | May 2010 – March 2011 |                                                                                                                                                    |             |                                                                               |
| 5.3 | Evaluation of BTEC Fire                                                                                                                                                            | Evaluation of Swale scheme                                          | May 2010              | Increased                                                                                                                                          | KFRS        | Lack of funding to support further courses                                    |

|  |                                                                  |                                                         |                   |                                                                                                                |  |  |
|--|------------------------------------------------------------------|---------------------------------------------------------|-------------------|----------------------------------------------------------------------------------------------------------------|--|--|
|  | Safety and Awareness course for young people and further rollout | Establish funding and referral route for future courses | By September 2010 | involvement of young people in positive activities and qualifications; reduction in offending of young people. |  |  |
|--|------------------------------------------------------------------|---------------------------------------------------------|-------------------|----------------------------------------------------------------------------------------------------------------|--|--|

### **Priority 6: Public Confidence**

To increase confidence in public agencies to both understand and deal with crime and ASB issues that matter to the local community, through awareness raising of the purpose of the CSP and its successes.

**Champion:** Tony Henley – Borough Commander – Kent Police

**Support Officer:** Liz Tully – Neighbourhood Communications and Marketing Officer – Swale CSP

| No. | Action                                                                                                | Key Milestones                             | Timescales         | Anticipated Outcomes                                                                                        | Lead Agency | Risks                                            |
|-----|-------------------------------------------------------------------------------------------------------|--------------------------------------------|--------------------|-------------------------------------------------------------------------------------------------------------|-------------|--------------------------------------------------|
| 6.1 | To create and deliver a communications and marketing strategy and action plan for the CSP for 2010/11 | Action Plan created and approved           | End April 2010     | Increased confidence in local agencies; reduced fear of crime and ASB                                       | Swale CSU   | Lack of funding to support identified activities |
|     |                                                                                                       | Activities implemented as per plan         | By March 2011      |                                                                                                             |             |                                                  |
| 6.2 | To implement the ASB Residents Champion project                                                       | Training undertaken by nominated champions | End May 2010       | Increased community involvement in tackling ASB; increased confidence in local agencies to deal with issues | Swale CSU   | Lack of public engagement in scheme              |
|     |                                                                                                       | Awareness raising of the scheme            | End September 2010 |                                                                                                             |             |                                                  |
|     |                                                                                                       | Procedures established                     | June 2010          |                                                                                                             |             |                                                  |
|     |                                                                                                       | Evaluation of scheme                       | January 2010       |                                                                                                             |             |                                                  |

|     |                                                |                                                                                        |                                                                                                       |           |                                                                                    |
|-----|------------------------------------------------|----------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|-----------|------------------------------------------------------------------------------------|
| 6.3 | Pilot Neighbourhood Agreements in Milton Regis | To be completed when result of pathfinder application known at beginning of March 2010 | To increase public confidence on the Vicarage estate in Milton Regis; increased community involvement | Swale CSU | Lack of participation by local community' lack of resources as not made pathfinder |
|-----|------------------------------------------------|----------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------|-----------|------------------------------------------------------------------------------------|

## **Priority 7: Alcohol Misuse**

To continue multi-agency work to reduce the impact of alcohol misuse on individuals and the local community, including drunken behaviour and underage drinking.

**Champion:** Jonathan Sexton – Chair of the Swale Substance Misuse Action Group – Eastern and Coastal PCT

**Support Officer:** Stephanie Mead – Senior Community Safety Officer – Swale CSP

| No. | Action                                                                                                                                                                                               | Key Milestones                                | Timescales             | Anticipated Outcomes                                                                        | Lead Agency                         | Risks                                                                    |
|-----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|------------------------|---------------------------------------------------------------------------------------------|-------------------------------------|--------------------------------------------------------------------------|
| 7.1 | To raise awareness and implement activities as part of the Swale Alcohol Strategy                                                                                                                    | Strategy and action plan created and approved | June 2010              | Reduced impact on the local community and individuals as a result of alcohol misuse         | Swale Substance Misuse Action Group | Identified as part of strategy                                           |
|     |                                                                                                                                                                                                      | Activities implemented as per action plan     | June 2010 – March 2011 |                                                                                             |                                     |                                                                          |
| 7.2 | Monitor violence and ASB issues as a result of alcohol consumption in the night time economy areas of Swale, through the monthly PTCG process and implement activities as required to resolve issues | Monthly PTCG meetings                         | Monthly                | Quicker targeted response to priorities for CSP; reduction in alcohol related crime and ASB | Swale CSU                           | Lack of resources to support volume of actions or task and finish groups |
|     |                                                                                                                                                                                                      | Bi-weekly PTCG meetings                       | Twice a week           |                                                                                             |                                     |                                                                          |
|     |                                                                                                                                                                                                      | Task and Finish Groups established            | As required            |                                                                                             |                                     |                                                                          |
| 7.3 | To identify Swale specific activities and raise awareness of national                                                                                                                                | Implementations of activities through alcohol | End May 2010           | Reduction in underage drinking across Swale                                                 | Swale CSU                           |                                                                          |

|  |                                                        |                                                                     |                             |  |  |  |
|--|--------------------------------------------------------|---------------------------------------------------------------------|-----------------------------|--|--|--|
|  | campaigns to tackle underage drinking and proxy sales. | social marketing campaign                                           |                             |  |  |  |
|  |                                                        | Evaluation of social marketing campaign                             | End July 2010               |  |  |  |
|  |                                                        | Identification and implementation of additional activities required | September 2010 – March 2011 |  |  |  |

### **Priority 8: Reducing Re-Offending**

Work to embed the responsibility of reducing re-offending across all agencies for all age groups, including awareness raising of existing services and activities.

**Champion:** Tracy Kadir – Kent Probation Service

**Support Officer:** Charlotte Hudson – Community Safety Manager – Swale Borough Council

| <b>No.</b> | <b>Action</b>                                                                                                                                                                       | <b>Key Milestones</b>                                                | <b>Timescales</b> | <b>Anticipated Outcomes</b>                                                                      | <b>Lead Agency</b> | <b>Risks</b>                             |
|------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------|-------------------|--------------------------------------------------------------------------------------------------|--------------------|------------------------------------------|
| 8.1        | Undertake awareness raising activities to highlight statutory agencies responsibilities to tackle reducing re-offending and to raise awareness of existing work to tackle offending | Training and awareness raising of restorative justice projects       | June 2010         | Increased number of project suggestions for unpaid work schemes through Probation, YOS and HMPS. | Swale CSU          | Lack of attendance by agencies to events |
|            |                                                                                                                                                                                     | Awareness raising and placement suggestions for unpaid work projects | June 2010         |                                                                                                  |                    |                                          |

|     |                                                                                                                                              |                                                                                                            |                 |                                                                                                                         |                   |                                                                     |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------|-----------------|-------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------------------------------------------------------|
| 8.2 | To increase linkage between the Community Safety Unit and Offender Management Unit to tackle the behaviour of the most prolific of offenders | To establish a referral process between the OMU and CSU regarding ASB Offenders and sharing of information | June 2010       | To reduce offending of the most prolific offenders in terms of crime and ASB                                            | Swale CSU and OMU | Information sharing could be a barrier                              |
| 8.3 | To undertake a feasibility study to establish an 'offenders needs' session as part of Sheerness Gateway project                              | Discussion re scope with project manager for Gateway                                                       | May 2010        | Increase partners involved in Gateway project; streamlined process for agencies to engage with offenders re their needs | Swale CSU         | Gateway project does not go ahead; commitment from partner agencies |
|     |                                                                                                                                              | Consultation with partners                                                                                 | End August 2010 |                                                                                                                         |                   |                                                                     |
| 8.4 | To evaluate the Amicus Horizon priority housing plan for offenders and implement changes as required                                         | Lead officer for project appointed                                                                         | April 2010      | To ensure housing needs of 10 local offenders are met with appropriate support package in place                         | Amicus Horizon    | Scheme taken up by out of county offenders                          |
|     |                                                                                                                                              | Evaluation of previous issues                                                                              | June 2010       |                                                                                                                         |                   |                                                                     |
|     |                                                                                                                                              | Drafting of revised procedures and protocol                                                                | End August 2010 |                                                                                                                         |                   |                                                                     |
|     |                                                                                                                                              | Training delivered                                                                                         | November 2010   |                                                                                                                         |                   |                                                                     |

## Appendix 2: Swale Community Safety Partnership Targets 2010-2012

| Priority                 | Indicator                                                                                                                     | Target (2010/11)              | Target (2011/12)     | Target (2012/13)     | Baseline                      |
|--------------------------|-------------------------------------------------------------------------------------------------------------------------------|-------------------------------|----------------------|----------------------|-------------------------------|
| <b>Domestic Abuse</b>    | NI 32: % of repeat victims of Domestic Abuse                                                                                  | 25.2%                         | To be set March 2011 | To be set March 2012 | 25.40%                        |
| <b>ASB</b>               | NI 17: % of people who think that ASB is a problem in their local area (Measured by PLACE survey)                             | 19.5%                         | u/a                  | 16.2%                | PLACE survey Sept 2008: 25.0% |
|                          | NI 17: % of people who think that there is a high perceived level of ASB in their local area (Proxy measure measured by KCVS) | 6%                            | 5.5%                 | 5%                   | 7.70%                         |
| <b>Young People</b>      | NI 111: First Time Entrants into the Youth Justice System                                                                     | 233                           | To be set March 2011 | To be set March 2012 | 238 for 09/10                 |
| <b>Acquisitive Crime</b> | NI 16: Serious Acquisitive Crime                                                                                              | 8% reduction on baseline year | To be set March 2011 | To be set March 2012 | 12.2 (per 1000 population)    |
|                          | All Crime                                                                                                                     | 8% reduction on baseline year | To be set March 2011 | To be set March 2012 | 74.4 (per 1000 pop)           |
|                          | Burglary Dwelling                                                                                                             | 8% reduction on baseline year | To be set March 2011 | To be set March 2012 | 10.1 (per 1000 population)    |
|                          | Violent Crime                                                                                                                 | 8% reduction on baseline year | To be set March 2011 | To be set March 2012 | 16.2 (per 1000 population)    |
| <b>Fire</b>              | Deliberate Primary Fires                                                                                                      | 69                            | 60                   | 51                   | 114                           |
|                          | Deliberate Secondary Fires                                                                                                    | 138                           | 117                  | 96                   | 274                           |
| <b>Public Confidence</b> | NI 21: Dealing with local concerns about ASB and Crime by the local council and Police (PLACE Survey)                         | 24.2%                         | u/a                  | 27.1%                | Place Sept 08: 22.10%         |

|                              |                                                                                                             |                                                          |                         |                         |                                |
|------------------------------|-------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|-------------------------|-------------------------|--------------------------------|
|                              | NI 21: Dealing with local concerns about ASB and Crime by the local council and Police (KCVS Proxy measure) | 77.7%                                                    | 81.2%                   | 84.7%                   | 71.50%                         |
| <b>Alcohol Misuse</b>        | NI 41: Perceptions of Drunk or Rowdy behaviour (PLACE survey)                                               | 29.5%                                                    | u/a                     | 27.7%                   | PLACE<br>Sept 2008:<br>33%     |
|                              | NI 41: Perceptions of Drunk or Rowdy behaviour (KCVS proxy measure)                                         | 12.7%                                                    | 12.3%                   | 11.9%                   | 14.20%                         |
|                              | NI 39: Rates of hospital admissions per 100,000 for alcohol related harm                                    | 1405.0                                                   | u/a                     | u/a                     | Target for<br>09/10:<br>1359.8 |
| <b>Reducing Re-Offending</b> | Reduce Re-offending                                                                                         | 10%<br>reduction<br>based upon<br>2005 levels<br>by 2011 | To be set<br>March 2011 | To be set<br>March 2012 | TBC                            |
| <b>Stronger Communities</b>  | NI 35: Building resilience to violent extremism                                                             | Level 3                                                  | Maintain<br>Level 3     | Level 4                 | Level 2<br>(08/09)             |
|                              | NI 1: % of people who believe people from different backgrounds get on well together in their local area    | 76.9%                                                    | u/a                     | 79.5%                   | PLACE<br>Sept 2008:<br>73.0%   |
|                              | NI 2: People who feel they belong to their neighbourhood                                                    | 59.4%                                                    | u/a                     | 61.1%                   | PLACE<br>Sept 2008:<br>58.5%   |
|                              | NI 3: Civic Participation in the local area                                                                 | 14.5%                                                    | u/a                     | 15.9%                   | PLACE<br>Sept 2008:<br>10.7%   |
|                              | NI 4: % of people who feel they can influence decisions in their local authority                            | 27.1%                                                    | u/a                     | 28.6%                   | PLACE<br>Sept 2008:<br>24.4%   |
|                              | NI 5: Overall satisfactions with the area                                                                   | 79.7%                                                    | u/a                     | 82.9%                   | PLACE<br>Sept 2008:<br>73.2%   |
|                              | NI 140: Fair treatment by public services                                                                   | 73.0%                                                    | u/a                     | 75.9%                   | PLACE<br>Sept 2008:<br>68.3%   |